BROADSTONE



May 2024

Investor Presentation

Broadstone Net Lease, Inc. | NYSE: BNL

DISCLAIMER

CAUTIONARY STATEMENTS CONCERNING FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking" statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, regarding, among other things, our plans, strategies, and prospects, both business and financial. Such forward-looking statements can generally be identified by our use of forward-looking terminology such as "outlook," "potential," "may," "will," "should," "could," "seeks," "approximately," "projects," "predicts," "expects," "intends," "anticipates," "estimates," "estimates," "believes," "continues," or the negative version of these words or other comparable words. Forward-looking statements, including our 2024 guidance, involve known and unknown risks and uncertainties, which may cause BNL's actual future results to differ materially from expected results, including our limitation, general economic conditions, including but not limited to increases in the rate of inflation and/or interest rates, local real estate conditions, tenant financial health, property acquisitions, and uncertainties are described in Item 1A "Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023, filed with the SEC on February 22, 2024, which you are encouraged to read, and is available on the SEC's website at www.sec.gov. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. Accordingly, you are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date they are made. The Company assumes no obligation to, and does not currently intend to, update any forward-looking statements after the date of this presentation, whether as a result of new information, future events, changes in assumptions or otherwise. This document contains references to copyright

NON-GAAP FINANCIAL INFORMATION

This presentation contains certain financial information that is not presented in conformity with accounting principles generally accepted in the United States of America (GAAP), including funds from operations ("FFO"), core funds from operations ("Core FFO"), adjusted funds from operations ("AFFO"), earnings before interest, taxes, depreciation and amortization ("EBITDA"), EBITDA further adjusted to exclude gains (losses) on sales of depreciable property and provisions for impairment on investments in real estate ("EBITDAre"), Adjusted EBITDAre, Annualized Adjusted EBITDAre and Net Debt. We believe the use of FFO, Core FFO, and AFFO are useful to investors because they are widely accepted industry measures used by analysts and investors to compare the operating performance of REITs. We believe that EBITDA provides investors and analysts with a measure of our performance that includes our operating results unaffected by the differences in capital structures, capital investment cycles and useful life of related assets compared to other companies in our industry. We believe that the presentation of Net Debt to Annualized Adjusted EBITDAre is a useful measure of our ability to repay debt and a relative measure of leverage and is used in communications with our lenders and rating agencies regarding our credit rating. Such non-GAAP measures should not be considered in isolation or as an indicator of the Company's performance. Furthermore, they should not be seen as a substitute for metrics prepared in accordance with GAAP. Reconciliations of these measures to their most directly comparable GAAP measures for the periods that are presented in this presentation can be found in the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations – Non-GAAP Measures" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023, filed with the SEC on February 22, 2024.

PROJECTED PORTFOLIO INFORMATION - HEALTHCARE PORTFOLIO SIMPLIFICATION STRATEGY

Slides 12 and 13 contain "Projected Portfolio Information," which assumes the successful disposition of certain healthcare assets. As discussed herein, the Company has identified 75 healthcare assets for sale comprised of clinical, surgical, and traditional MOB properties. Such properties consist of 37 properties sold during the first quarter of 2024, 1 property sold subsequent to the quarter end, and 37 properties in varying stages of sale efforts. There are inherent risks to the successful execution of such sales, and particularly the sale of properties not currently subject to an executed purchase contract. Accordingly, future portfolio composition and related information may differ from the Projected Portfolio Information should the Company not successfully execute the contemplated sales.



BROADSTONE AT-A-GLANCE

\$374.1 Million

Annualized Base Rent

54.2% Industrial 14.2% Restaurant 13.4% Healthcare 11.9% Retail 6.3% Office



37.6 Million Rentable Square Footage

99.2% Occupancy¹



10.6 Years WALT²

2.0% Annual Escalation



99.0%

Rent Collections in Q4

95.3% Financial Reporting^{3,4}

759 Properties

44 States 4 Canadian Provinces



\$202.4 Million

Investments YTD

\$121.8 Million

Investments Under Control⁵





200 / 188 / 53 Tenants / Brands / Industries

4.3% Top Tenant⁴

20.6% Top Ten Tenants⁴



\$1 Billion

Total Revolver Capacity

S&P

Moody's

BBB

Baa2

Stable

Stable

Data as of March 31, 2024; YTD data as of April 30, 2024

- % of square footage
- "WALT", or weighted average lease term
- Includes 7.8% of tenants who are public filers
- Under contract or executed letter of intent

INVESTMENT THESIS



Established REIT with Longstanding Track Record of Success Delivering Shareholder Value

- 15+ year operating history pursuing a diversified net lease strategy with a leading team, now proven through two cycles
- Publicly traded on the NYSE (BNL) with experience operating under substantially all public company requirements since 2017
- Continued growth of the portfolio and consistent performance has delivered predictable cash flow and returns to investors



Thoughtfully Constructed and Highly Diversified Portfolio with Best-in-Class Metrics

- Highly granular diversified strategy with exposure to desirable net lease sectors including industrial, restaurant, healthcare, and retail
- Significant tenant and industry diversification has acted as a proven defensive hedge against economic distress
- Top tier portfolio metrics: 2.0% weighted average annual rent escalations, 10.6 years WALT, 20.6% top 10 tenant concentration



Active Portfolio Management with Exceptional Results Throughout Multiple Economic Cycles

- Consistently strong rent collections through multiple real estate economic cycles with 99.0% rent collections in Q1 2024
- Specialized infrastructure in-place to support the entire investment lifecycle across different property segments
- Proactive disposition strategy mitigates portfolio risk while facilitating value creation through accretive capital recycling



Differentiated and Proven Investment Strategy with Attractive Pipeline of Opportunities

- Diversified strategy allows for capital allocation flexibility across sectors and ensures consistent high-quality deal flow
- Invested \$40.1 million at a weighted average initial cash cap rate of 8.0%¹ in Q1 2024. Subsequent to quarter-end, invested \$162.3 million for a year-to-date² total of \$202 million with an additional \$121.8 million of investments under our control



Scalable Platform with Flexible and Fortified Investment Grade Balance Sheet to Support Growth

- Optimal size with a large efficient in-place platform, but small enough to drive meaningful growth
- Investment grade balance sheet (S&P BBB, Moody's Baa2) with a robust liquidity profile and no near-term debt maturities
- Conservative leverage profile with net debt to annualized adjusted EBITDAre of 4.8x

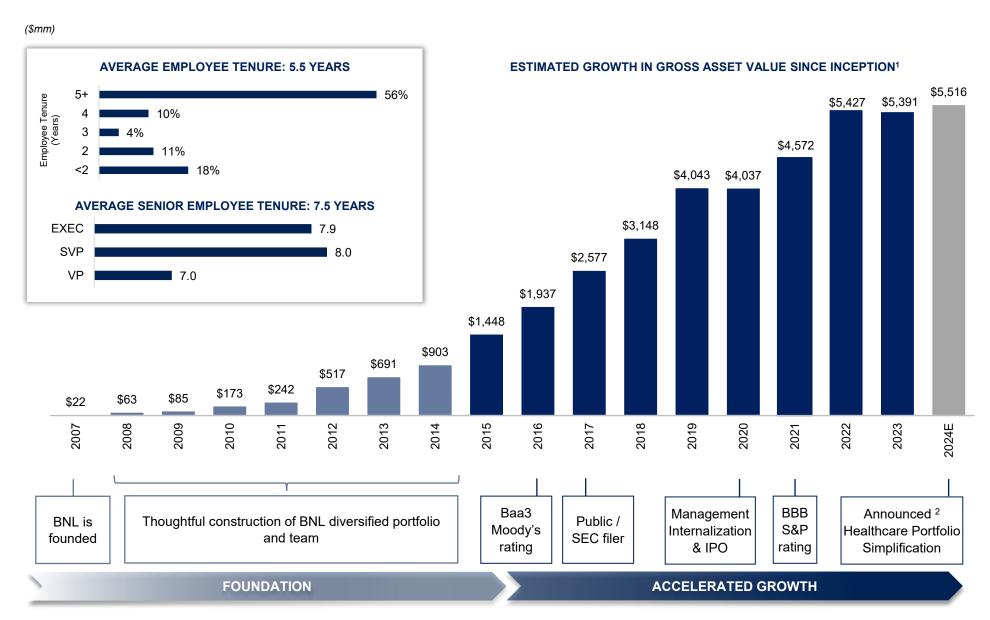


Experienced Management Team with Deep Pool of Talent

- Experienced, cycle-tested management team constructed over 10 years with long-term relationships and expertise
- Diverse board of directors with meaningful public REIT experience and substantial personal investment in the Company
- Focus on corporate responsibility has been a cornerstone of Broadstone since inception

BROADSTONE NET LEASE (NYSE: BNL)

Longstanding operating history and track record of success delivering results to shareholders



Data as of March 31, 2024, unless otherwise noted

Gross asset value "GAV" which is equal to undepreciated book value; represents the fair value of the assets as of the date acquired, less any subsequent write-downs due to impairment charges. 2024E based on guidance midpoint of \$525mm of investments and \$400mm of dispositions.

Q1 2024 AT-A-GLANCE

Our diversified portfolio continues to generate consistent results and steady same-store growth

PORTFOLIO OVERVIEW

\$374.1 Million

759 Annualized Base Rent **Properties** 37.6 Million

Square Footage

\$4.7 billion Enterprise Value



States + Canadian **Provinces**



200 Tenants



53

Industries



10.6 years Weighted Average Remaining Lease Term



2.0%

Weighted Average Rent Escalation

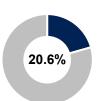


95.3% Tenants providing Financial Reporting^{1,2}

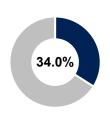


15.7% % Investment Grade

Credit Rated Tenants¹



Top 10 Tenant Concentration¹



Top 20 Tenant Concentration¹

KEY OPERATING METRICS



99.2% Occupancy



99.0% Rent Collection



\$40.1mm Investments



\$251.7mm Dispositions



4.8x Net Debt / Annualized Adjusted EBITDAre



BBB Baa2 Moody's S&P Stable Stable

SUMMARY FINANCIAL RESULTS

	For Three Months Ended	
(\$ in thousands, except per share data)	3/31/2024	12/31/2023
Revenues	\$105,366	\$105,000
Net Income ³	\$68,177	\$6,797
Earnings Per Share	\$0.35	\$0.03
Funds From Operations ('FFO')	\$73,135	\$69,443
FFO Per Share	\$0.37	\$0.35
Core Funds From Operations ('Core FFO')	\$74,072	\$75,275
Core FFO Per Share	\$0.38	\$0.38
Adjusted Funds From Operations ('AFFO')	\$70,873	\$71,278
AFFO Per Share	\$0.36	\$0.36
Diluted WASO	196,417	196,373

Data as of March 31, 2024

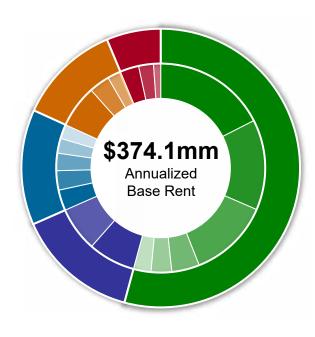
- 1.
- Includes 8.2% related to tenants not required to provide financial information under their lease terms, but whose financial statements are available publicly
- Reflects the impact of a \$26.4 million impairment during the first quarter of 2024 in relation with our Green Valley Medical Center healthcare asset

PORTFOLIO DIVERSIFICATION

TOP 20 TENANTS

Tenant	Property Type	# of Properties	ABR as a % of Total Portfolio
Roskam Foods*	Industrial	7	4.3%
AHF Products*	Industrial	8	2.5%
Ryerson	Industrial	11	2.1%
Jack's Family Restaurants*	Restaurant	43	2.0%
Axcelis	Industrial	1	1.7%
J. Alexander's*	Restaurant	16	1.7%
Hensley*	Industrial	3	1.6%
Salm Partners*	Industrial	2	1.6%
Red Lobster Hospitality*	Restaurant	18	1.6%
Dollar General	Retail	60	1.5%
Top 10 Tenants		169	20.6%
BluePearl**	Healthcare	13	1.5%
Krispy Kreme	Rest. / Ind	27	1.5%
Outback Steakhouse*	Restaurant	22	1.5%
Tractor Supply Co.	Retail	21	1.4%
Big Tex Trailer Manufacturing*	Ind. / Retail / Office	17	1.4%
Nestle' USA, Inc.1	Industrial	1	1.3%
Carvana*	Industrial	2	1.2%
Arkansas Surgical Hospital	Healthcare	1	1.2%
Klosterman Bakery*	Industrial	11	1.2%
Chiquita	Industrial	1	1.2%
Top 20 Tenants		285	34.0%

PROPERTY TYPE DIVERSIFICATION (BY ABR)



Industrial	54.2%
Manufacturing	17.5%
■ Distribution & Warehouse	14.0%
Food Processing	12.5%
■ Flex and R&D	4.3%
Industrial Services	3.2%
Cold Storage	2.7%
Restaurants	14.2%
Casual Dining	7.3%
Quick Service Restaurants	6.9%
Healthcare	13.4%
 Healthcare Services 	3.2%
 Animal Health Service 	3.0%
Clinical	2.7%
Surgical	2.3%
Life Science	2.2%
Retail	11.9%
General Merchandise	6.6%
Automotive	3.2%
Home Furnishings	1.9%
Child Care	0.2%
Office	6.3%
 Strategic Operations 	2.9%
Corporate Headquarters	2.3%
Call Center	1.1%

Data as of March 31, 2024

^{*} Subject to master lease.

^{**} Includes properties leased by multiple tenants, some, not all, of which are subject to master leases

TOP 10 TENANT DESCRIPTIONS

TENANT

BUSINESS DESCRIPTION



Roskam Foods (Roskam Baking Company, LLC) Founded in 1923 and headquartered in Grand Rapids, Michigan, Roskam Baking Company is a food manufacturer with over 2 million square feet of manufacturing space and over 30 manufacturing and packaging lines. Roskam manufactures a diverse product line such as organic, gluten free, non-GMO, and specialty allergen free products. Roskam has been owned by private equity firm Entrepreneurial Equity Partners since 2022.



AHF Products
(AHF, LLC)

With more than a century of operating history, AHF Products' brands have been recognized as leaders in the hardwood flooring for residential customers industry. Headquartered in Mountville, Pennsylvania, AHF Products operates 8 manufacturing facilities across the United States and 1 in Cambodia with over 2,000 employees.

RYERSON

Ryerson
(Joseph T Ryerson & Son, Inc)

Founded in 1842, Ryerson (NYSE: RYI) produces over 70,000 specifically tailored metal products made from steel, stainless steel, aluminum, and alloys. Ryerson employs around 4,300 employees and operates approximately 100 facilities across North America and China.



Jack's Family Restaurants
(Jack's Family Restaurants LP)

Founded in 1960, Jack's Family Restaurants is a regional quick service restaurant chain that offers southern-inspired food. Jack's Family Restaurants operates approximately 200 locations across Alabama, Georgia, Mississippi, and Tennessee. Jack's has been owned by private equity firm AEA Investors LP since 2019.



Axcelis Technologies (Axcelis Technologies, Inc)

Incorporated in 1995 and headquartered in Beverly, Massachusetts, Axcelis designs, manufactures, and services ion implantation and other processing equipment used in the fabrication of semiconductor chips globally. In 2022, Axcelis was named the 54th fastest growing company in Fortunes' 2022 100 Fastest Growing Companies List.

TOP 10 TENANT DESCRIPTIONS (CONT.)

TENANT BUSINESS DESCRIPTION J. Alexander's is a contemporary American restaurant, known for its high-quality dining experience and wood-fired cuisine. J. Alexander's operates 37 locations spanning 15 states. In 2021, SPB Hospitality acquired J. Alexander's Holdings, Inc (formerly NYSE: JAX). SPB Hospitality is a premier operator with over 200 locations spanning 39 states and the District of Columbia. J. Alexander's (J. Alexander's, LLC) HENSLEY Founded in 1955, Hensley is now one of the largest family owned and operated beverage distributors in the nation. With a fleet of over Beverage Company 800 vehicles and 1,100 employees, Hensley distributes 2,500 different beers, craft brews, fine wines, premium spirits, and nonalcoholic beverages including water, soft drinks, teas, coffees, and juices to more than 9,000 retailers across Arizona. Hensley (Hensley & Company) Salm Partners is the nation's largest co-manufacturer of fully cooked sausages and hotdogs. Founded in 2004 in Denmark, Wisconsin, Salm Partners' 2 large-scale production facilities now provide for 20% of the North American retail fully cooked sausage market. Salm Partners serves both foodservice providers and food distributors. Salm Partners (Salm Partners, LLC) Red Lobster is a leading global seafood casual dining brand, with over 700 locations around the world. The brand is currently owned by Thai Union, a leading supplier of seafood globally. **Red Lobster** (Red Lobster Restaurants, LLC) **DOLLAR GENERAL** Founded in 1939, Dollar General (NYSE: DG) is the largest discount retailer in the United States by store count. Brands operated include Dollar General, DG Market, DGX, and pOpshelf totaling more than 19,700 stores spanning 47 states and Mexico. **Dollar General** (Dollar General Corporation)



SIMPLIFYING COMPOSITION OF HEALTHCARE PORTFOLIO



Strategic Decision to Sell Clinically-Oriented Healthcare and Focus on Core Net Lease Assets

- While clinical, surgical, and traditional medical office building (MOB) assets add an additional layer of diversification, they also have characteristics that do not fit as well within our core net lease operating structure, adding unnecessary complexity and uncertainty to our business
- Clinically-oriented assets have heavier reliance on third-party management, represent an outsized contribution to potential leakage given greater landlord
 responsibilities, account for the majority of near-term capital projects, and have greater renewal risk at lease maturity than most other assets in our portfolio
- Identified healthcare assets account for ~11% of total ABR. 38 assets (~5% of total ABR) sold year-to-date¹, representing nearly half of the identified assets; remaining 37 assets (~6% of total ABR) are in varying stages of the sale process.



Simplified Net Lease Focused Portfolio with Improved Statistics

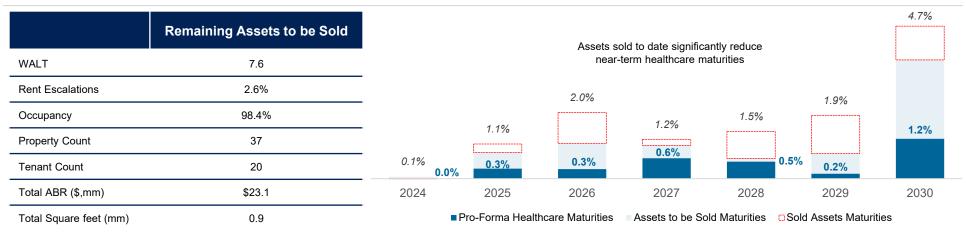
- Remaining assets to be sold have a weighted average remaining lease term (WALT) of 7.4 years, which is significantly less than the overall portfolio WALT of 10.6 years; pro forma WALT improves to 10.8 years before proceeds are redeployed
- Reduces reliance on third-party management and leakage providing an overall improved operating structure focused on industrial, retail, and restaurant assets
- Remaining healthcare portfolio to consist of consumer-centric healthcare assets. Examples include dialysis, plasma, and veterinary services that are critical to
 tenants with little to no regulatory risk with real estate fundamentals more closely aligned with our core property types than clinically-oriented assets being sold



Pro Forma Portfolio Retains Strong Operating Performance with Greater Industrial Weighting and Significant Balance Sheet Flexibility

- Simplified portfolio composition with industrial weighting increasing to ~58% from ~54% and an improved WALT expected to drive multiple expansion
- No material changes to balance sheet with leverage substantially unchanged through redeployment of proceeds
- Year-to-date, we have substantially reinvested the \$262.2 million generated from asset sales, directing \$202.4 million into industrial and retails assets.
 Additionally, as of April 30, 2024, we had \$121.8 million of investments under control
- Dividend remains well covered with expectation to return to targeted payout ratio (mid-high 70% payout ratio) in the near-term through redeployment efforts

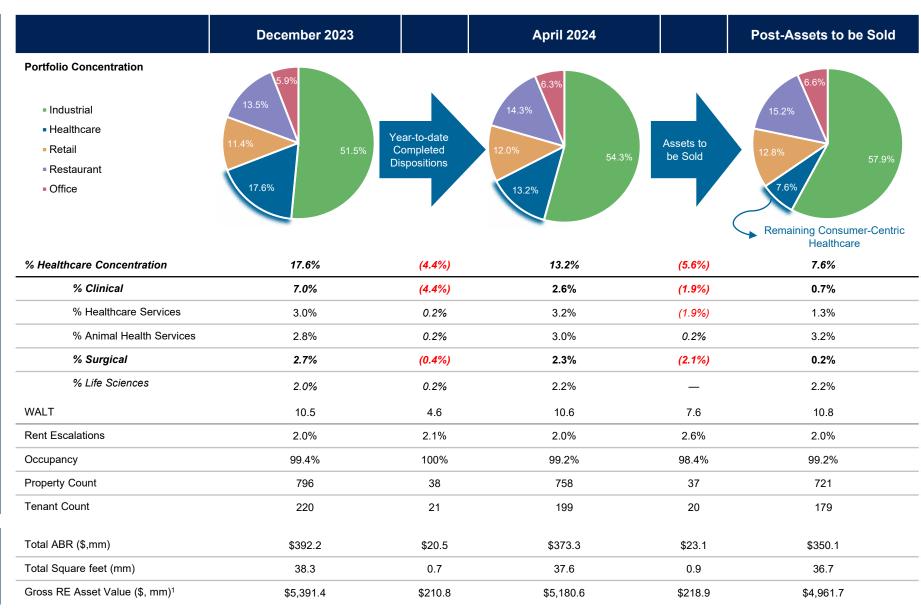
REMAINING ASSETS TO BE SOLD - PORTFOLIO STATISTICS



Year-to-date healthcare related dispositions includes assets sold as of April 30, 2024.

PRO FORMA PORTFOLIO COMPOSITION

Significantly reduces exposure to clinical, surgical, and traditional MOB assets



Note: This slide contains "Projected Portfolio Information," which assumes the successful disposition of certain healthcare assets. Please see slide 2 for additional information. Note: Year-to-date completed dispositions includes assets sold as of April 30, 2024.

^{1.} Gross Real Estate (RE) Asset Value calculated as book value of real estate with accumulated depreciation added back.

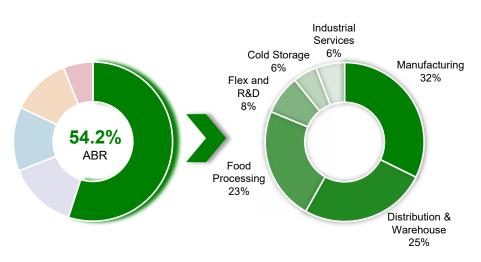




DIVERSIFIED PORTFOLIO

PORTFOLIO AT-A-GLANCE: INDUSTRIAL

PROPERTY TYPE BREAKDOWN



TOP TENANTS

Rank	Tenant	Property Use	# Prop.	ABR (\$M)	% ABR
1	Roskam Foods ¹	Food Processing	6	15.7	4.2%
2	AHF Products	Distribution & Warehouse / Manufacturing	8	9.4	2.5%
3	Ryerson	Distribution & Warehouse	11	7.8	2.1%
4	Axcelis	Flex and R&D	1	6.3	1.7%
5	Hensley	Distribution & Warehouse	3	6.1	1.6%
6	Salm Partners	Food Processing	2	6.1	1.6%
7	Nestle' USA, Inc.	Cold Storage / Food Processing	1	4.6	1.2%
8	Carvana	Industrial Services	2	4.6	1.2%
9	Klosterman Bakery	Food Processing	11	4.6	1.2%
10	Chiquita	Food Processing	1	4.4	1.2%
	Top 10 Industrial Tenants		46	\$69.6	18.5%

PROPERTY TYPE OVERVIEW



Industrial exposure has grown from 31.2% at YE 2018 to 54.2% at 1Q24



UNFI BUILD-TO-SUIT DEVELOPMENT FUNDING

- BNL has agreed to fund up to \$204.8 million build-to-suit transaction with United Natural Foods, Inc (NYSE: UNFI), and will earn capitalized interest at customary rates during the 18-month construction period
- The facility is scheduled to open in the third quarter of 2024, with rent beginning no later than October 2024. The lease will be 15-years with multiple renewal options and 2.50% annual rent escalations
- The stabilized yield upon completion will be approximately 7.2%, and, together with rent escalations, will translate into a SL Yield of approximately 8.3%
- As of guarter end, BNL has funded \$130.7 million towards the development



REMAINING PORTFOLIO AT-A-GLANCE

TOP TENANTS

KEY STATISTICS

PROPERTY TYPE BREAKDOWN





OUTBACK

	ABR % \$:
	Properties:
	Square Feet:
i.	WALT:
	Wtd Avg. Annu Rent Escalatio

ABR % \$:	14.2% \$53mm
Properties:	248
Square Feet:	1.2mm
WALT:	13.6 years
Wtd Avg. Annual Rent Escalation:	1.8%

14.2% ABR	>	QSR 49%	Casual Dining 51%





13.4% \$50mm
92
2.1mm
7.2 years
2.4%

	Life Science 16%	Clinical 40%
13.4% ABR	Surgical 17%	
	Animal Health Services 22%	Healthcare Services 24%









ABR % \$:	11.9% \$45mm
Properties:	211
Square Feet:	3.4mm
WALT:	9.1 years
Wtd Avg. Annual Rent Escalation:	1.3%







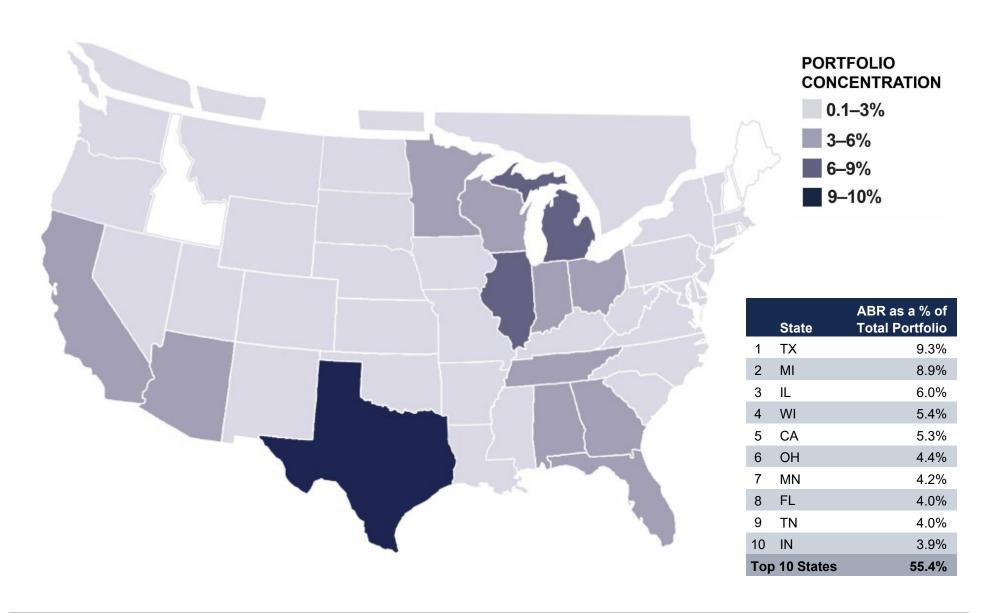


6.3% \$23mm
16
1.4mm
5.3 years
2.5%



SIGNIFICANT GEOGRAPHIC DIVERSITY

TOTAL PROPERTIES: 759 TOTAL STATES/PROVINCES: 44 + 4 Canadian provinces

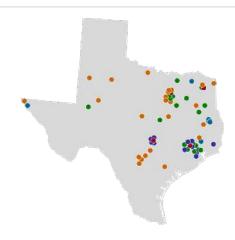


SIGNIFICANT CROSS-DIVERSIFICATION

Significant Geographic, Property Type, and Industry Diversification Helps to Mitigate State Specific Risk

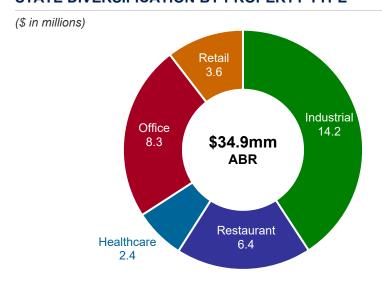
STATE EXPOSURE AT-A-GLANCE

State:	Texas
Concentration:	1
ABR: % \$	9.3% \$34.9mm
Tenants:	34
Properties:	65
Property Types:	5
Industries:	19
MSAs:	21





STATE DIVERSIFICATION BY PROPERTY TYPE



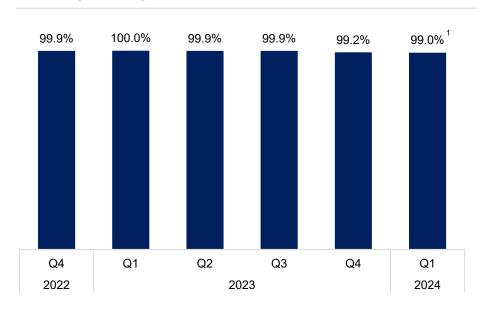
STATE DIVERSIFICATION BY INDUSTRY

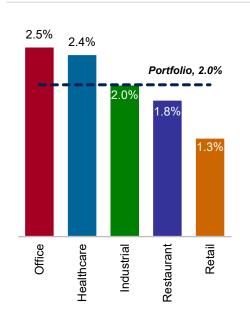
TENANT INDUSTRY	PROPERTY TYPE	ABR	% STATE ABR
Restaurants		6.5	18.6%
Application Software		4.1	11.6%
Managed Health Care		3.6	10.3%
Auto Parts & Equipment		3.5	10.0%
Home Furnishing Retail		3.0	8.7%
Home Furnishings		2.7	7.7%
Health Care Facilities		2.0	5.6%
Packaged Foods & Meats		1.5	4.4%
Distributors		1.5	4.3%
Automotive Retail		1.4	4.0%
Industrial Machinery		1.0	2.8%
Building Products		0.7	2.1%
Metal & Glass Containers		0.6	1.8%
General Merchandise Stores		0.6	1.7%
Soft Drinks		0.5	1.4%
Office Services & Supplies		0.5	1.4%
Specialty Stores		0.5	1.4%
Health Care Services		0.4	1.2%
Specialized Consumer Services		0.3	0.8%
TOTAL		\$34.9	100.0%

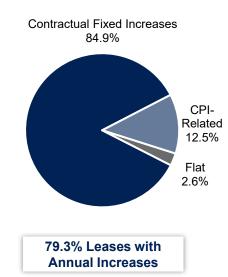
TOP-TIER PORTFOLIO METRICS

RENT COLLECTION

RENT ESCALATION



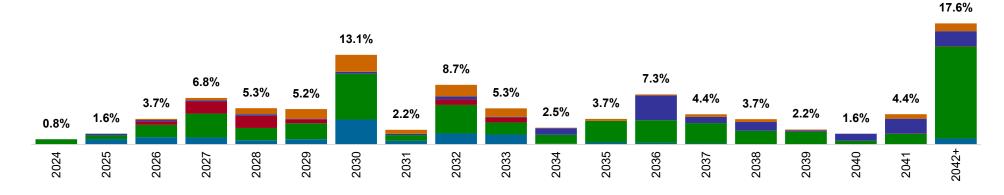




LONG WALT WITH MINIMAL NEAR-TERM EXPIRATIONS

	■Healthcare	■Industrial	■ Office	■Restaurant	■Retail
WALT:	7.2	11.5	5.3	13.6	9.1

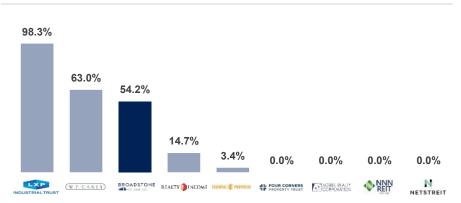
Weighted Average of 10.6 Years



TOP-TIER PORTFOLIO METRICS

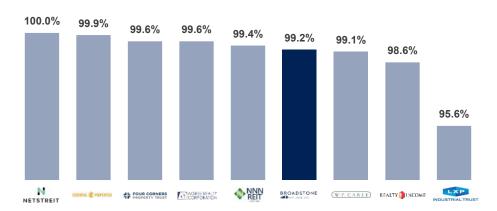
Portfolio composition and underlying metrics rank toward the top of the net lease space

INDUSTRIAL EXPOSURE



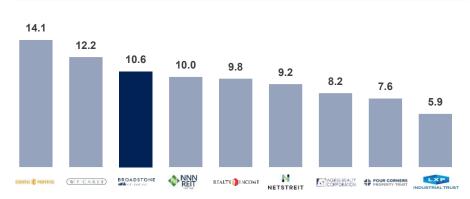


OCCUPANCY



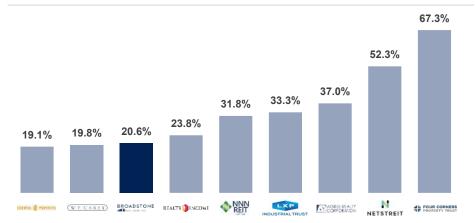


WEIGHTED AVERAGE LEASE TERM REMAINING



LEASE ROLLOVER THROUGH 2026										
	1.8%	9.5%	<u>6.1%</u>	10.4%	10.4%	3.8%	8.0%	5.9%	26.1%	

TOP 10 TENANT EXPOSURE

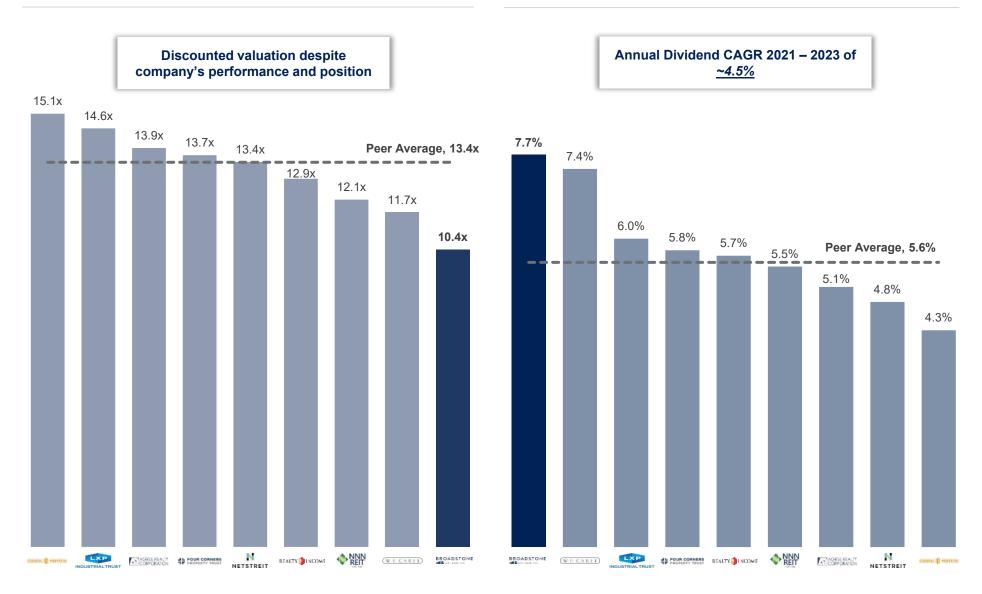


TENANT COUNT									
383	335	<u>200</u>	1552	385	N/R	N/R	88	N/R	

ATTRACTIVE RELATIVE VALUATION

2024E AFFO MULTIPLE

DIVIDEND YIELD





DIFFERENTIATED INVESTMENT APPROACH

Agile Investment Strategy Enables Identification of Attractive Investment Opportunities

Diversified Core Property Sectors



Attractive Capital Allocation



Proven Investment Strategy

- A decade plus of experience sourcing, underwriting, and managing a portfolio diversified across traditional and emerging net lease sectors
- Significant presence in industrial, restaurant, healthcare, and retail

- Flexibility to identify adjacent property sectors well-suited for long term leases
- Specialized infrastructure conducive to staying ahead of industry trends
- Executing acquisitions in emerging sectors prior to institutionalization has helped generate attractive returns

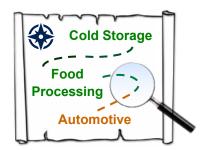
- ✓ Increased investment opportunity and consistency in deal flow
- Enhanced ability to adhere to stringent underwriting standards in competitive environment
- ✓ Drives attractive risk-adjusted returns over the long-term













SYSTEMATIC INVESTMENT APPROACH

INVESTMENT TEAMS:



INDUSTRIAL



RESTAURANT



HEALTHCARE

RETAIL



SOURCING CHANNELS:

CURRENT OWNERS

BROKERAGE NETWORK DEVELOPMENT PARTNERS

TENANT RELATIONSHIPS

PRIVATE EQUITY

UPREIT

INVESTMENT TYPE

DESCRIPTION

SALE LEASEBACK

- Acquire single-tenant property with a simultaneous new long-term lease with seller
- Maximum flexibility to negotiate lease terms coupled with strength of our own lease form

LEASE ASSUMPTION

- Acquire single-tenant property with existing lease
- Deepest market opportunity set
- Focus on lease modifications to strengthen lease structure and improve risk-adjusted return

FORWARD
COMMITMENTS
& BUILD TO
SUITS

- Take-out of newly constructed property upon completion from developer or existing tenants
- Drive higher risk-adjusted returns via attractive cap rates and long lease term

EXISTING PORTFOLIO ADD-ONS

- Addition of property from existing tenant strengthens relationship and leads to potential future opportunities
- Directly sourced opportunities from preferred tenants already underwritten and routinely monitored

PROPERTY EXPANSIONS & IMPROVEMENTS

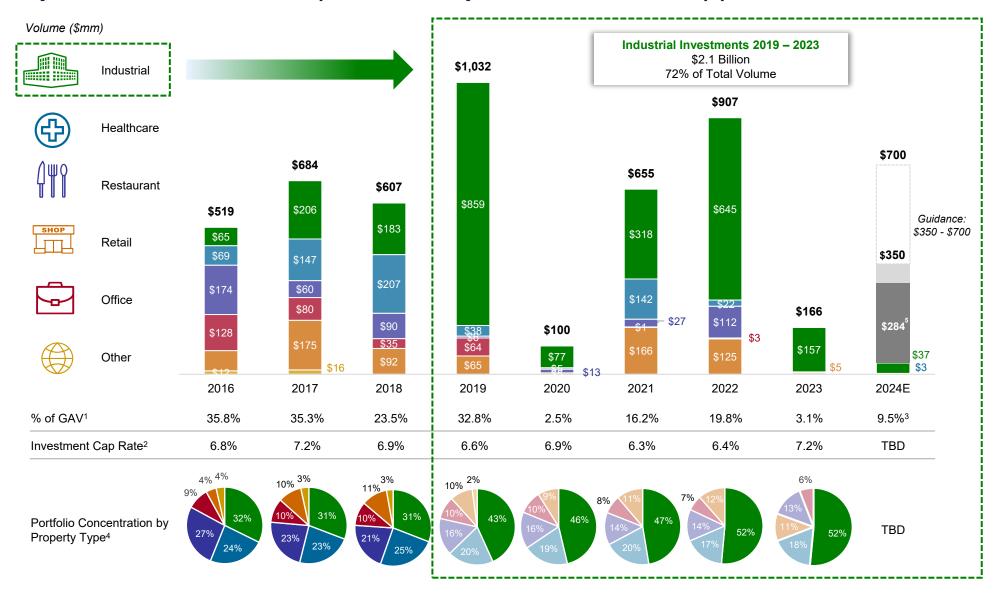
- Fund construction for existing single-tenant property with long-term lease already in place
- Collaborate in design and construction of property or approval
- Opportunity to enhance lease structure and / or extend lease term

EXISTING PORTFOLIO

NEW OPPORTUNITIES

PROVEN & DISCIPLINED INVESTMENT APPROACH

Recent investment activity heavily weighted to industrial opportunities given attractive trends and riskadjusted returns, but maintain acquisition flexibility to execute on diversified pipeline of assets



Data as of March 31, 2024

- Represents the estimated first year cash yield, calculated as specified cash base rent for the first full year after investment divided by property purchase price
- Represents expected investment guidance as a % of the 2024E GAV. 2024E based on midpoint of guidance of approximately \$525 million investments. 2015-2018 portfolio concentration shown as a percentage of NTM per Company filings, 2019-2023 shown as a percentage of ABR
- 2015-2018 portfolio concentration shown as a percentage of NTM per Company filings, 2019-2023 shown as a perce
 Represents subsequent to quarter-end investments of \$162.3 million and \$121.8 million of investments under control

^{1. %} of previous year end, Gross asset value "GAV" means undepreciated book value, which represents the fair value of the assets as of the date acquired, less any subsequent write-downs due to impairment



CONSERVATIVE BALANCE SHEET & PRUDENT CAPITAL ALLOCATION

- 1 Defensive leverage profile with broad access to diversified capital sources
- 2 Carefully constructed platform built to deliver accretive external growth
- 3 Specialized, national sourcing model with robust pipeline of opportunities
- 4 Diversified acquisition strategy provides flexibility to optimize risk / return profile
- 5 "Sweet spot" sizing meaningful scale yet modest acquisitions move the needle
- 6 Highly scalable infrastructure already in place and operating efficiently

WELL CAPITALIZED BALANCE SHEET

Investment Grade Credit Rated Balance Sheet with Well Laddered Maturities and Strong Liquidity

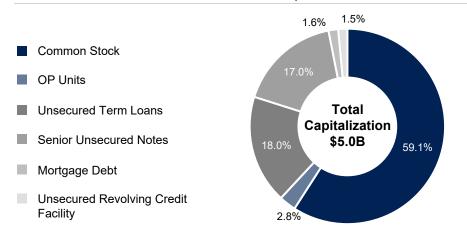
TOTAL CAPITALIZATION DETAIL

(\$ in thousands)4	March 31, 2024
Equity	
Common Stock	188,435
OP Units	8,928
Common Stock & OP Units	197,363
Price Per Share / Unit	\$15.67
Equity Market Capitalization	\$3,092,678
% of Total Capitalization	61.9%

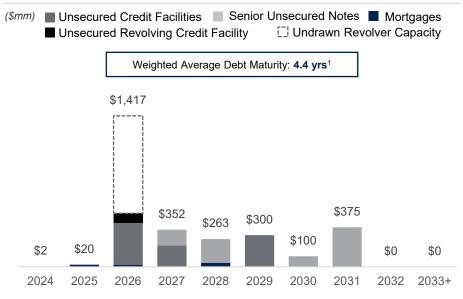
Debt \$73,820 Unsecured Revolving Credit Facility \$73,820 Unsecured Term Loan Facilities 900,000 Senior Unsecured Notes 850,000 Mortgage Debt – Various 78,612 Total Debt \$1,902,432 % of Total Capitalization 38.1%

Enterprise Value	
Total Capitalization	\$4,995,110
Less: Cash and Cash Equivalents	(221,740)
Enterprise Value	\$4,773,370

TOTAL CAPITALIZATION ON MARCH 31, 2024



DEBT MATURITY SCHEDULE



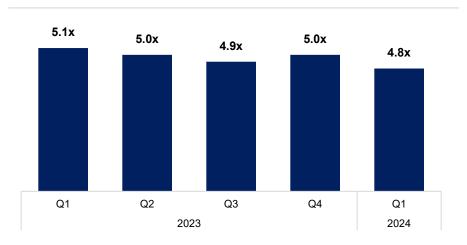
EMPHASIS PLACED ON LIQUIDITY

Conservative Leverage Profile & Ample Liquidity to Navigate Current and Future Economic Uncertainly

KEY CREDIT METRICS AS OF MARCH 31, 2024

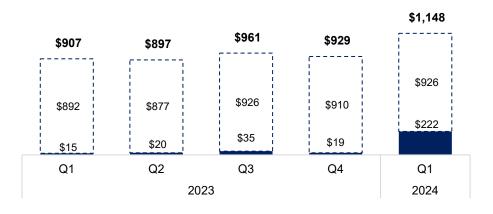


LEVERAGE PROFILE EVOLUTION²

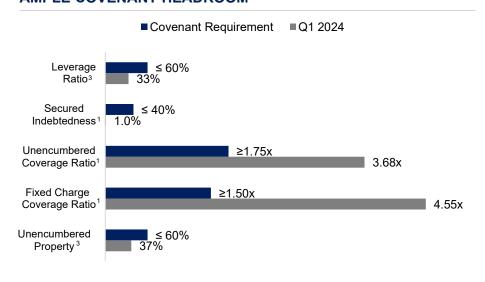


CORPORATE LIQUIDITY PROFILE

(\$mm)



AMPLE COVENANT HEADROOM



Data as of March 31, 2024

^{1.} Calculated in accordance with revolving credit facility, unsecured term loans and senior unsecured notes.

Net Debt / Annualized Adjusted EBITDAre

Calculated in accordance with senior unsecured notes



CORPORATE RESPONSIBILITY

Commitment to Corporate Responsibility



We are committed to being a responsible corporate citizen by conducting our operations in a sustainable and ethical manner. We strive to foster a culture that is inclusive, collaborative, and based on trust, and invest heavily in the health and well-being of our employees. We also strive to conduct our operations in an environmentally responsible way and with a governance structure that requires the highest ethical standards. We believe these commitments benefit both the company and society and are consistent with our focus on long-term positive impact and value for our shareholders, employees, tenants, partners, and the communities in which we live, work, and invest.



Environmental Stewardship

As a real estate owner, we aim to maintain environmentally sustainable practices.

- "Go Green" Initiative Subcommittee
- **Environmental Considerations In Our Offices**
- Tenant & Portfolio Practices





Social Responsibility

BNL works to foster a culture that is dynamic, collaborative, collegial, and based on trust.

Community Engagement & Giving

- Benefits & Wellness Programs
- Commitment to Diversity, Equity, & Inclusion
- Employee Satisfaction & Appreciation

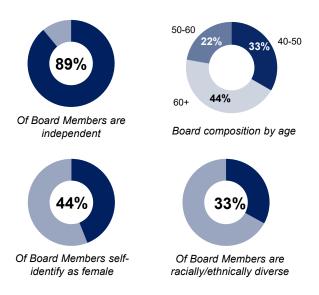
Employee Learning & Development

BOARD OF DIRECTORS & GOVERNANCE

BOARD OF DIRECTORS

	Name, tenure	Experience
	Laurie Hawkes (Chairman) Director since 2016 Chairman since 2021	 Co-Founder, American Residential Properties Director, Appreciate Holdings, Inc. (NASDAQ: SFR)
	John Moragne Director since 2023	CEO, Broadstone Net LeaseJoined BNL in 2016
41	Denise Brooks-Williams Director since 2021	 Senior Vice President and Chief Executive Officer, North Market, Henry Ford Health System, Inc.
	Michael Coke Director since 2021	 President and Co-Founder, Terreno Realty Corporation (NYSE: TRNO)
0	Jessica Duran Director since 2023	 Managing Director and Chief Financial Officer of TSG Consumer Partners
	Laura Felice Director since 2023	 Executive Vice President and Chief Financial Officer of BJ's Wholesale Club Holdings, Inc. (NYSE: BJ)
	David Jacobstein Director since 2013	 Former President & COO, Developers Diversified Realty Corp. Former Trustee, Corporate Office Properties Trust (NYSE: OFC)
	Shekar Narasimhan Director since 2007	 Co-Founder & Managing Partner, Beekman Advisors Former Chairman & CEO, WMF Group
	James Watters Director since 2007	 SVP & Treasurer, Rochester Institute of Technology Board member, Canandaigua National Corp.

KEY GOVERNANCE HIGHLIGHTS



- **✓** All required committees are independent
- ✓ Enforced term limits for all non-executive directors
- **✓** Elected to opt out of MUTA
- ✓ Significant equity investment by board members
- ✓ Minimum stock ownership requirements

BROADSTONE



Appendix

Broadstone Net Lease, Inc. | NYSE: BNL

GAAP RECONCILIATIONS

FUNDS FROM OPERATIONS (FFO), CORE FFO, AND ADJUSTED FUNDS FROM OPERATIONS (AFFO)

	Three Months Ended							
(in thousands)	March 31, 2024		December 31, 2023					
Net income	\$ 68,177	\$	6,797					
Real property depreciation and amortization	37,690		39,115					
Gain on sale of real estate	(59,132)		(6,270)					
Provision for impairment of investment in rental properties	 26,400		29,801					
FFO	\$ 73,135	\$	69,443					
Net write-offs of accrued rental income	2,556		4,161					
Severance and executive transition costs	77		218					
Other income ¹	(1,696)		1,453					
Core FFO	\$ 74,072	\$	75,275					
Straight-line rent adjustment	(4,980)		(5,404)					
Amortization of debt issuance costs	983		983					
Non-capitalized transaction costs ²	182		_					
Loss on interest rate swaps and other non-cash interest expense	159		319					
Amortization of lease intangibles	(1,018)		(1,014)					
Stock-based compensation	1,475		1,401					
Deferred Taxes	_		(282)					
AFFO	\$ 70,873	\$	71,278					
Diluted weighted average shares outstanding ³	196,417		196,373					
Net earnings per diluted share ⁴	\$ 0.35	\$	0.03					
FFO per diluted share ⁴	0.37		0.35					
Core FFO per diluted share ⁴	0.38		0.38					
AFFO per diluted share ⁴	0.36		0.36					

Amount includes (\$1.7) million of unrealized and realized foreign exchange (gain) loss for the three months ended March 31, 2024, primarily associated with our Canadian dollar denominated revolver borrowings.

^{2.} Includes \$0.2 million of acquisition costs related to deals that failed to transact.

Excludes 663,196 weighted average shares of unvested restricted common stock for the three months ended March 31, 2024.

Excludes \$0.4 million from the numerator for the three months ended March 31, 2024, related to dividends declared on shares of unvested restricted common stock.

GAAP RECONCILIATIONS

EBITDA, EBITDAre, ADJUSTED EBITDAre, NET DEBT TO ANNUALIZED ADJUSTED EBITDAre

						As of		
(in thousands)	Ma	arch 31, 2024	Dec	ember 31, 2023	Sept	tember 30, 2023	June 30, 2023	March 31, 2023
Debt								
Unsecured revolving credit facility	\$	73,820	\$	90,434	\$	74,060	\$ 122,912	\$ 108,330
Unsecured term loans, net		896,260		895,947		895,633	895,319	895,006
Senior unsecured notes, net		845,498		845,309		845,121	844,932	844,744
Mortgages, net		78,517		79,068		79,613	80,141	85,853
Debt issuance costs		8,337		8,848		9,360	9,872	10,390
Gross Debt	\$	1,902,432	\$	1,919,606	\$	1,903,787	\$ 1,953,176	1,944,323
Cash and cash equivalents		(221,740)		(19,494)		(35,061)	(20,763)	(15,412)
Restricted cash		(1,038)		(1,138)		(15,436)	(15,502)	(3,898)
Net Debt	\$	1,679,654	\$	1,898,974	\$	1,853,290	\$ 1,916,911	\$ 1,925,013
					Three	Months Ended		
(in thousands)	Ma	arch 31, 2024	Dec	ember 31, 2023	Sept	tember 30, 2023	June 30, 2023	March 31, 2023
Net income	\$	68,177	\$	6,797	\$	52,145	\$ 62,996	\$ 41,374
Depreciation and amortization		37,772		39,278		38,533	39,031	41,784
Interest expense		18,578		18,972		19,665	20,277	21,139
Income taxes		408		(268)		104	448	479
EBITDA	\$	124,935	\$	64,799	\$	110,447	\$ 122,752	\$ 104,776
Provision for impairment of investment in rental properties		26,400		29,801		_	_	1,473
Gain on sale of real estate		(59,132)		(6,270)		(15,163)	(29,462)	(3,415)
EBITDAre	\$	92,203	\$	88,310	\$	95,284	\$ 93,290	\$ 102,834
Adjustment for current quarter acquisition activity 1		_		153		26	342	406
Adjustment for current quarter disposition activity ²		(4,712)		(156)		(400)	(444)	(365)
Adjustment to exclude non-recurring and other expenses ³		(125)		128		740	183	(1,023)
Adjustment to exclude gain on insurance recoveries		_		_		_	_	_
Adjustment to exclude net write-offs of accrued rental income		2,556		4,161		_	_	297
Adjustment to exclude foreign exchange (gain) loss		(1,696)		1,453		(1,433)	1,681	18
Adjustment to exclude cost of debt extinguishments		_		_		_	3	_
Adjustment to exclude lease termination fees		_		_		_	_	(7,500)
Adjusted EBITDAre	\$	88,226	\$	94,049	\$	94,217	\$ 95,055	\$ 94,667
Estimated revenues from developments ⁴		2,771		_		_	_	_
Pro Forma Adjusted EBITDAre	\$	90,997	\$	94,049	\$	94,217	\$ 95,055	\$ 94,667
Annualized Adjusted EBITDAre		352,904		376,196		376,868	 380,220	 378,668
Pro Forma Annualized Adjusted EBITDAre		363,988		376,196		376,868	380,220	378,668
Net Debt to Annualized Adjusted EBITDAre		4.8x		5.0x		4.9x	5.0x	5.1x
Pro Forma Net Debt to Annualized Adjusted EBITDAre		4.6x		5.0x		4.9x	5.0x	5.1x

^{1.} Reflects an adjustment to give effect to all investments during the quarter as if they had been made as of the beginning of the quarter.

^{2.} Reflects an adjustment to give effect to all dispositions during the quarter as if they had been sold as of the beginning of the quarter.

^{3.} Amounts include \$0.1 million of employee severance and executive transition costs and (\$0.2) million of forfeited stock-based compensation during the three months ended March 31, 2024.

Represents estimated contractual revenues based on in-process development spend to-date.